



The Quality Assurance Company
Manchester, TN 37355

August 21st, 2011

IBEW Local 104
130 West Street
Walpole, MA 02081

Subject: Letter of Appreciation
Re: Kibby Wind Power Project A-Series Reconstruction

To the Members of IBEW Local 104,

I would like to express my sincere appreciation to each of you who worked on the A-Series reconstruction project at Kibby Wind Power Project in Chain of Ponds, Maine during the fall of 2010.

This particular reconstruction project was a huge undertaking in less than two (2) months with more than 197 new poles to install, 220 poles to frame, and 109 new log and rock bolt anchors and guys to install in what is a very rugged mountainous terrain.

I just recently completed the warranty inspection of the reconstructed A-Series collector system, which only identified a conductor loop that had come out of the line post trunnion.

Having more than 31 years construction and quality assurance experience in the electrical power industry, I can assure you that the diligence, hard work, and commitment to quality that I observed during this reconstruction project was nothing short of exemplary by industry standards.

Respectfully,

A handwritten signature in black ink, appearing to read 'Thomas J. French', written in a cursive style.

Thomas J. French
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